

# Transportation University

## NDTA-USTRANSCOM Fall Meeting

St. Louis Union Station Hotel  
31 Oct – 3 Nov, 2016

Organization – Center for Joint & Strategic Logistics (CJSL)

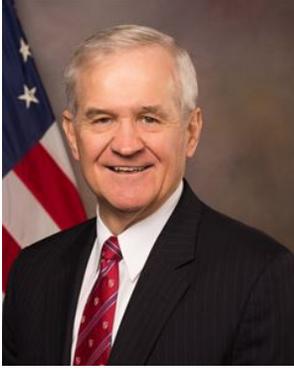
Website – <http://cjsl.ndu.edu>

Title: The Joint Operating Environment (JOE) 2035: The Future of Globally Integrated Logistics

Participant Desired Experience – **advanced**

The future security environment will be defined by twin overarching challenges. A range of competitors will confront the United States and its global partners and interests. *Contested norms* will feature adversaries that credibly challenge the rules and agreements that define the international order. *Persistent disorder* will involve certain adversaries exploiting the inability of societies to provide functioning, stable, and legitimate governance. Confrontations involving contested norms and persistent disorder are likely to be violent, but also include a degree of competition with a military dimension short of traditional armed conflict. The ideas found within *JOE 2035* set the stage for a more detailed conversation about how the Joint Force can achieve success in the future security environment. This session will focus on the impact to and way-ahead for the Joint Logistics Enterprise in its evolution to achieving the vision outlined in the Joint Concept for Logistics in support of the Chairman's Concept for Joint Operations, *Joint Force 2020*.

MilBook Page: <https://www.milsuite.mil/book/groups/cjsl>



Lt. Gen. (Ret) Christopher A. Kelly is the Director of the Center for Joint & Strategic Logistics at Fort McNair, Washington DC. In this capacity, he leads a team which is responsible to the Assistant Secretary of Defense for Logistics & Materiel Readiness and the Joint Staff Director of Logistics for shaping the development of logisticians proficient in applying logistics support across the national security enterprise.

General Kelly earned his commission from the U.S. Air Force Academy in 1974. He has served in numerous operational and staff positions at several locations. His commands included an operational support airlift squadron, air refueling operations group, air refueling wing, air mobility wing, and the Air Mobility Warfare Center. In support of Operation Enduring Freedom, he commanded an air expeditionary wing in Kyrgyzstan from December 2001 through March 2002. In this capacity, General Kelly established an 1,800-person multinational, joint service expeditionary wing consisting of both mobility and combat assets. At the time of his retirement, General Kelly served as the Vice Commander of Air Mobility Command at Scott Air Force Base, Illinois.

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